Consider the linear problem:

Maximize  $z = 6x_1 + 5x_2$  subject to  $5x_1 + 2x_2 + x_3 = 20$   $-2x_1 + x_2 + x_4 = 1$  $x_1 + x_2 + x_5 = 5$ 

Rewrite this problem in tableau form. We can easily do this because there is an obvious BFS.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	z	
$x_3$	5	2	1	0	0	0	20
$x_4$	-2	1	0	1	0	0	1
$x_5$	1	1	0	0	1	0	5
	-6	-5	0	0	0	1	0

The objective row has a negative number (-6) in the column of  $x_1$ . So we can choose  $x_1$  as our entering variables. To find the departing variable, calculate the  $\theta$ -ratios:

$$\begin{aligned} \theta_1 &= \frac{20}{5} = 4 \\ \theta_2 &= \frac{1}{-2} = -\frac{1}{2} \\ \theta_3 &= \frac{5}{1} = 5. \end{aligned}$$

The smallest positive  $\theta$ -ratio is  $\theta_1 = 4$ . So the departing variable is the basic variable of row 1, namely  $x_3$ . We create a pseudo-pivot in row 1, column 1:

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	z	
$x_1$	1	2/5	1/5	0	0	0	4
$x_4$	0	9/5	2/5	1	0	0	9
$x_5$	0	3/5	-1/5	0	1	0	1
	0	-13/5	6/5	0	0	1	24

This time the objective row has a negative entry in the column of  $x_2$ , so we use  $x_2$  as entering variable. To find the departing variable, compute the  $\theta$ -ratios:

$$\theta_1 = \frac{4}{2/5} = 10$$
  
$$\theta_2 = \frac{9}{9/5} = 5$$
  
$$\theta_3 = \frac{1}{3/5} = 5/3$$

The smallest positive  $\theta$ -ratio is  $\theta_3 = 5/3$ , so the departing variable is  $x_5$ , the basic variable of row 3. We create a pseudo-pivot in row 3, column 2:

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	z	
$x_1$	1	0	1/3	0	-2/3	0	10/3
$x_4$	0	0	1	1	-3	0	6
$x_2$	0	1	-1/3	0	5/3	0	5/3
	0	0	1/3	0	13/3	1	85/3

This time all entries of the objective row are non-negative, so we have found an optimal solution:  $x = (10/3, 5/3, 0, 6, 0)^T$ , z(x) = 85/3.

Notice: Since the 'z'-column never changes, we can safely drop it. This is done in most examples and exercises in the book.